

# The colombian road infrastructure: ¿Where we are and where are we going in 4G?

Update



# Índex

- Why infrastructure is important?
- The institutionality of the transport sector
- Where we are in 4G infrastructure?
- 4G financing



# Índex

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- **02** The institutionality of the transport sector
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- **04** 4G financing

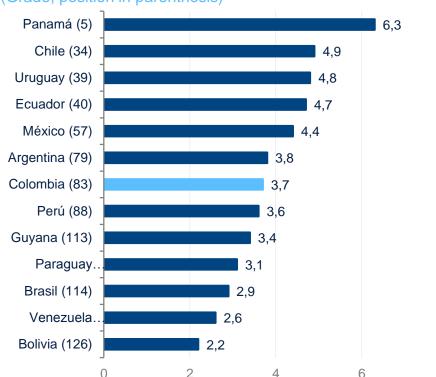


# Poor roads and port quality compare to competitors



#### **Quality of port infrastructure in LATAM**

(Grade, position in parenthesis)

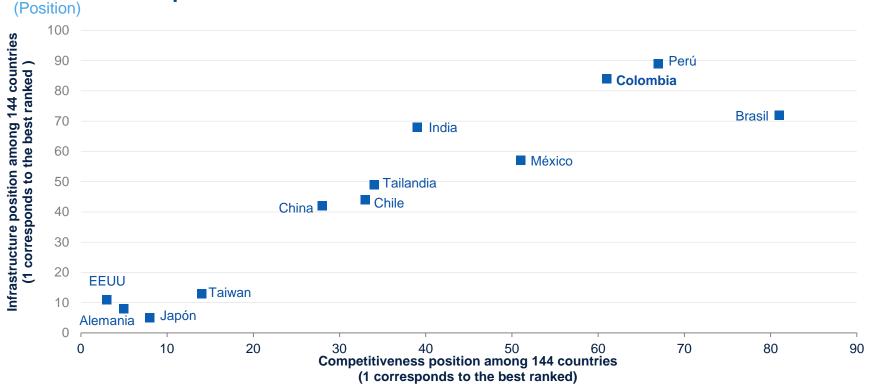


Less quality of roads in Colombia than that of Latin America and the Caribbean and significantly less than that of Chile



# Medium term: Infrastructure increases productivity

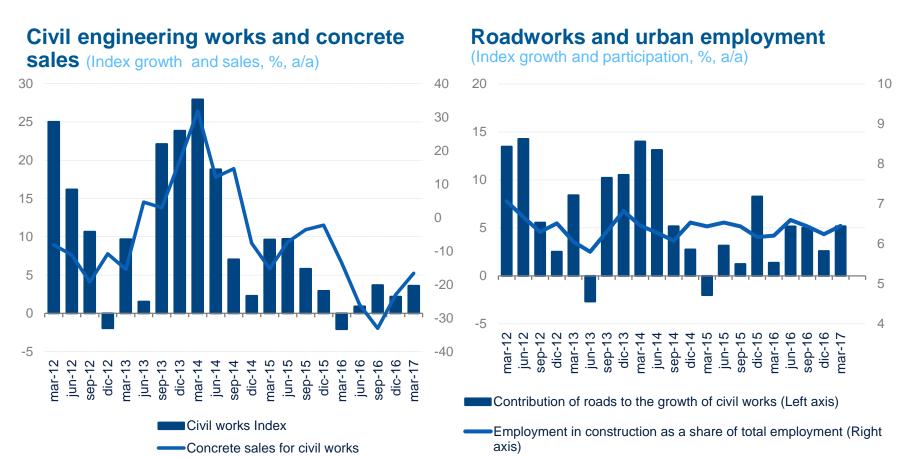
### Position in competitiveness and infrastructure



#### The Colombian infrastructure needs to improve



## Short term: the construction of infrastructure boosts demand



In the short term the construction of infrastructure increases the demand for inputs. That boosts growth



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# The institutionality of the transport sector

#### **Ministry of Transport**

In charge of issuing the sector's policies, plans, and programs and of technical and economic regulation. 2017 Investment Budget: USD1,6bll (COP4,9bll, 14,8% of PGN" investment)

## Ground

Railway

**Maritime** 

**Fluvial** 

Air

#### No concessioned Infraestructure

Performing Entity: **INVIAS** 2017 investment budget: USD0,5bll (\$COP1,4bll)

Performing Entities: Cormagdalena e INVIAS

Performing Entity: **Aerocivil** 2017 investment budget: USD 0,2 bll (COP \$0.7bll.)

#### **Public Private Partnerships**

Performing Entity: **ANI**: Structuring, execution, and contract supervision of concessions and PPP's.

ANI's 2017 investment budget: USD0,5bll (COP\$1,6bll.)\*

Regulatory framework: Concession law or PPP's law (Law 1508, 2012).

Infrastructure law (Law 1682, 2013

More robust concession frame contract

Current ambitious 4th generation of roadway concessions (4G): USD16bll, 32 projects

#### Financing:

concessionaire equity, FDN (resources from multilaterals and ISAGEN), local banks, Foreign banks, private capital funds and debt funds

Post construction: tolls, future authorized government budget funds, and infrastructure bonds.



# 4G: Important challenges despite the advances

#### Regulatory framework:

- Concession law or PPP's law (Law 1508, 2012).
- Infraestructure Law (Law 1682, 2013)
- New, more robust frame concession contract

#### Institutional Headways:

 The National Infrastructure Agency –ANI-, the National Authority for Environmental licenses –ANLA-, and the Intersectorial Infraestructure Commission –CII- were created. FEN was transformed into the National Development Finance –FDN-

#### Pending aspects and challenges

- National Authority for Environmental License capacity
- Improvement in the consulting processes with communities (some projects have previous consulting problems)
- Possible delays in the financial closing of the next stage of 4G because of the reputation risk associated to Odebrecht
- Recent problems in the early liquidation of a contract evidenced legal gaps in the 4G, which led to the drafting of a law.
- Sales initiative of the participation of some concessionaires. The development of some projects depends on the fluency of these sales processes.
- Search for foreign investment in COP's

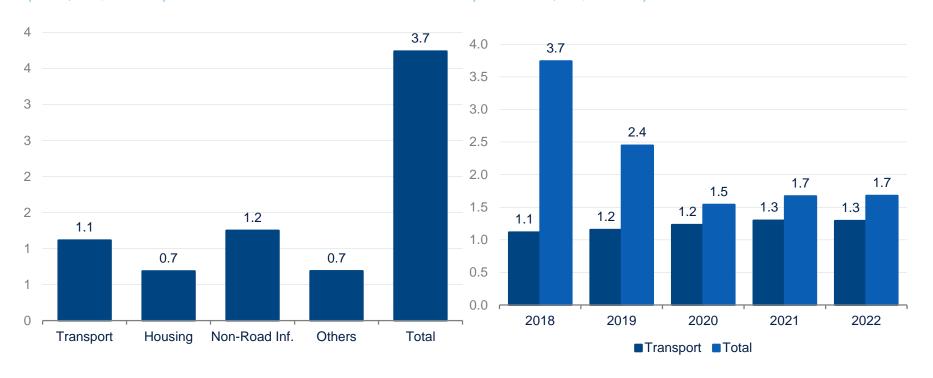
Source: BBVA Research.



# The "future authorized government budget funds" boost the investment in the transport sector

Future authorized government budget funds for investment by sector\*
(2018, US\$ Billions)

Future authorized government budget funds for investment total and for transport\*
(2018-2022,US\$ Billions)





# "Future authorized government budget funds": important 4G funders

#### Funds authorized from future government budgets for PPP\*

(US\$ Billions)

| Project                                  | 2018 | 2019-2022 | 2023-2026 | 2027-2030 | 2031-2034 | 2035-2038 | 2039-2042 | Accumulated<br>Total |
|--|------|-----------|-----------|-----------|-----------|-----------|-----------|----------------------|
| WAVE 1                                   | 0.22 | 1.59      | 1.73      | 1.73      | 1.56      | 0.59      | 0.04      | 7.47                 |
| Conexión Pacífico 1                      | 0.03 | 0.23      | 0.26      | 0.26      | 0.26      | 0.00      | 0.00      | 1.05                 |
| Perimetral de Oriente                    | 0.02 | 0.23      | 0.18      | 0.18      | 0.18      | 0.18      | 0.04      | 1.01                 |
| Conexión Norte                           | 0.02 | 0.17      | 0.20      | 0.20      | 0.20      | 0.20      | 0.00      | 0.97                 |
| Autopista al Río Magdalena 2             | 0.01 | 0.20      | 0.25      | 0.25      | 0.25      | 0.00      | 0.00      | 0.95                 |
| Mulalo - Loboguerrero                    | 0.06 | 0.24      | 0.25      | 0.25      | 0.13      | 0.00      | 0.00      | 0.94                 |
| Conexión Pacífico 3                      | 0.00 | 0.17      | 0.20      | 0.20      | 0.20      | 0.00      | 0.00      | 0.79                 |
| Cartagena - Barranquilla                 | 0.04 | 0.16      | 0.16      | 0.16      | 0.12      | 0.00      | 0.00      | 0.66                 |
| Autopista Conexión Pacífico 2            | 0.01 | 0.09      | 0.12      | 0.12      | 0.12      | 0.12      | 0.00      | 0.56                 |
| Girardot-Puerto Salgar                   | 0.03 | 0.10      | 0.10      | 0.10      | 0.10      | 0.10      | 0.00      | 0.55                 |
| WAVE 2                                   | 0.05 | 1.68      | 2.06      | 2.06      | 1.97      | 1.33      | 0.35      | 9.50                 |
| Mar 1                                    | 0.00 | 0.24      | 0.37      | 0.37      | 0.37      | 0.31      | 0.00      | 1.65                 |
| Pasto-Rumicahaca                         | 0.01 | 0.26      | 0.30      | 0.30      | 0.30      | 0.30      | 0.11      | 1.58                 |
| Mar 2                                    | 0.00 | 0.24      | 0.38      | 0.38      | 0.38      | 0.09      | 0.00      | 1.46                 |
| Popayán - Santander De Quilichao         | 0.00 | 0.19      | 0.21      | 0.21      | 0.21      | 0.21      | 0.08      | 1.12                 |
| Neiva-Santana                            | 0.00 | 0.17      | 0.20      | 0.20      | 0.20      | 0.20      | 0.07      | 1.04                 |
| Villavicencio-Yopal                      | 0.00 | 0.23      | 0.25      | 0.25      | 0.25      | 0.00      | 0.00      | 0.99                 |
| Bucaramanga - Barrancabermeja -Yondó     | 0.03 | 0.18      | 0.19      | 0.19      | 0.10      | 0.05      | 0.00      | 0.73                 |
| Transversal Del Sisga                    | 0.01 | 0.10      | 0.10      | 0.10      | 0.10      | 0.10      | 0.05      | 0.56                 |
| Puerta Del Hierro – Crúz del Viso        | 0.00 | 0.06      | 0.06      | 0.06      | 0.06      | 0.06      | 0.03      | 0.35                 |
| WAVE 3                                   | 0.00 | 0.28      | 0.44      | 0.44      | 0.42      | 0.55      | 0.29      | 2.43                 |
| Pamplona -Cúcuta                         | 0.00 | 0.15      | 0.30      | 0.30      | 0.28      | 0.41      | 0.22      | 1.64                 |
| Bucaramanga -Pamplona                    | 0.00 | 0.13      | 0.15      | 0.15      | 0.15      | 0.15      | 0.07      | 0.79                 |
| OTHER PPP Projects                       | 0.05 | 0.27      | 0.51      | 0.13      | 0.00      | 0.00      | 0.00      | 0.97                 |
| Recuperacion De La Navegabilidad Del Ric | 0.00 | 0.27      | 0.51      | 0.13      | 0.00      | 0.00      | 0.00      | 0.92                 |
| Autopista Ruta del Sol                   | 0.05 | 0.00      | 0.00      | 0.00      | 0.00      | 0.00      | 0.00      | 0.05                 |
| TOTAL                                    | 0.32 | 3.83      | 4.75      | 4.36      | 3.95      | 2.48      | 0.68      | 20.36                |



# Part of the Future authorized government budget funds were in USD, hedging the concessionaire

#### Future authorized government budget funds for 4G projects\*

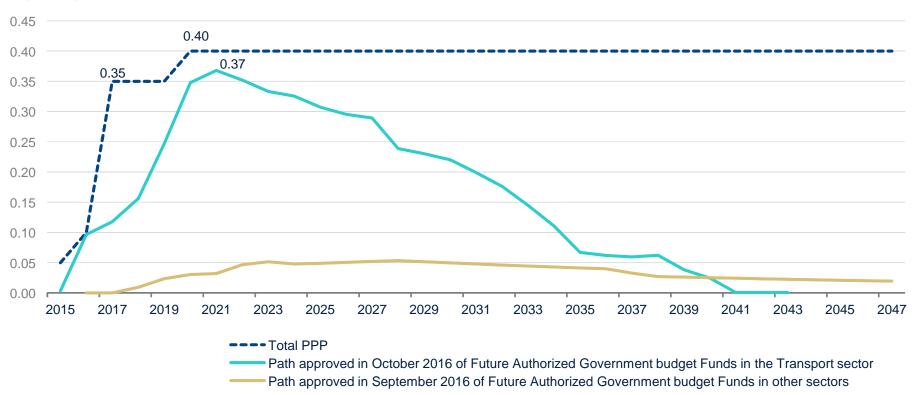
(US\$ Billions)

| Project                            | Future authorized government budget funds* | % FV Requested dollars |
|------------------------------------|--|------------------------|
| Conexión Pacífico 1                | 1.04                                       | 0.18                   |
| Conexión Pacífico 2                | 0.59                                       | 0.50                   |
| Conexión Pacífico 3                | 0.80                                       | 0.49                   |
| Autopista al Río Magdalena 2       | 0.99                                       | 0.24                   |
| Conexión Norte                     | 0.98                                       | 0.37                   |
| Girardot -Puerto Salgar            | 0.59                                       | 0.34                   |
| Cartagena-Barranquilla             | 0.71                                       | 0.32                   |
| Perimetral de Oriente              | 0.88                                       | 0.32                   |
| Mulaló-Loboguerrero                | 0.97                                       | 0.31                   |
| Total First Wave                   | 7.54                                       | 0.34                   |
| Puerta del Hierro Cruz del Viso    | 0.00                                       | -                      |
| Transversal del Sisga              | 0.41                                       | -                      |
| Mar 1                              | 1.24                                       | 0.39                   |
| Mar 2                              | 1.40                                       | 0.40                   |
| Neiva Santana                      | 1.04                                       | 0.40                   |
| Pasto Rumichaca                    | 1.16                                       | 0.46                   |
| Popayán-Santander de Quilichao     | 0.88                                       | 0.46                   |
| Villavicencio Yopal                | 0.98                                       | 0.53                   |
| Bucaramanga-Barrancabermeja- Yondó | 0.70                                       | 0.00                   |
| Total Second Wave                  | 8.10                                       | 0.38                   |



# The share of the transport sector in "Future authorized government budget funds" for PPP will be important

Future authorized government budget funds approved by sector and total quota for PPP (% PIB)

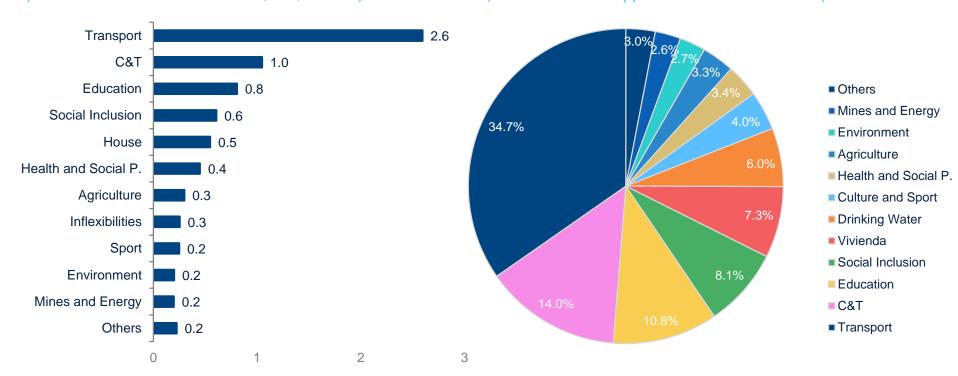




# Royalties: resources concentrated in the transport sector

Royalties: Approved Ressources by sector\*
(Accumulated from 2012 to 2016\*, US\$ Billions)

Royalties: Participation by sector\*
(% of ressources approved from 2012 to 2016\*)



In addition, a Congressional Act releases in the short term 0,33 billions of dollars to build tertiary roads



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# Main 4G projects for the next years



4G Programme (PPP): USD12,2bn (COP 36,3 billion) 2.755 km. 20 projects 7 years

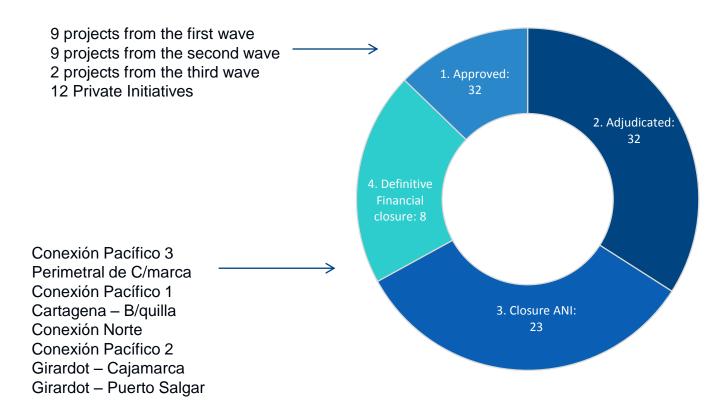


4G Programme
(Private Iniciatives):
USD4,2bn (COP 12,5 billion)\*
2.538 km.
12 projects
8 years

The 4G program has 32 projects and a cost of USD 16,4 bn



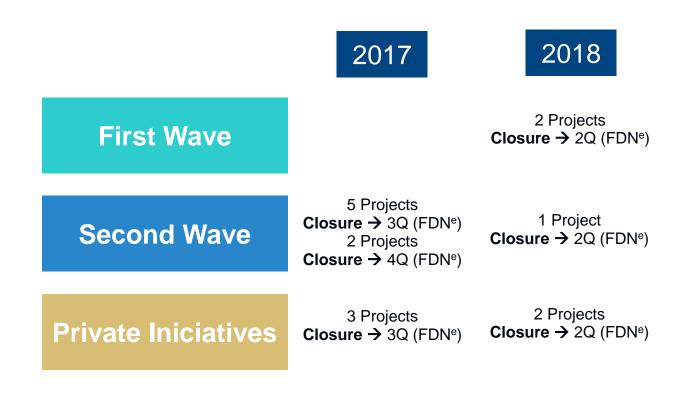
# Advances in 4G: 32 projects



23 among the 32's 4G projects with contractual financial closure from the ANI have final financial closure. There are 15 projects lacking final financial closure



# 15 projects waiting for final financial closure



According to the FDN 10 among the 15 projects will be having final financial closure by 2017 and 5 by 2018



# 4G projects with final financial closure\*

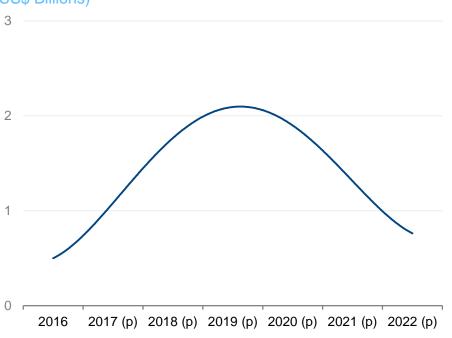
|                           | Origin-Destination   | Length Granted | Total CAPEX (Billions of USD) | Advance (%) | Contract date -<br>End of<br>construction<br>phase |  |
|---------------------------|--|----------------|-------------------------------|-------------|--|--|
| CONSTRUCTION ON TIME      |  |                |                               |             |  |  |
| 4G - FIRST WAVE           | Girardot - Honda - Puerto Salgar   | 190            | 0.39                          | 30.5%       | 18/01/2018   |  |
| 4G - FIRST WAVE           | Cartagena Barranquilla 4G  | 147            | 0.47                          | 27.0%       | 18/10/2018   |  |
| 4G - FIRST WAVE           | Autopista Conexión Pacifico 2:<br>Bolombolo - La Pintada - La Primavera  | 98             | 0.42                          | 16.4%       | 10/10/2020   |  |
| 4G - FIRST WAVE           | Autopista Conexión Pacífico 3: La<br>pintada - La Felisa - Irra - Tres Puertas<br>(Conexión Autopistas del Café) y la<br>Felisa - Asia - La Virginia Variante<br>tesalia 1 | 146            | 0.58                          | 13.5%       | 03/10/2020   |  |
| 4G - IP                   | IP - Girardot - Ibagué - Cajamarca   | 35             | 0.39                          | 11.0%       | 13/04/2020   |  |
| 4G - FIRST WAVE           | Perimetral Oriente de Cundinamarca   | 154            | 0.43                          | 10.3%       | 13/04/2024   |  |
| 4G - FIRST WAVE           | Autopistas conexión Norte: Remedios -<br>Zaragoza - Caucasia 1   | 145            | 0.42                          | 1.2%        | 05/01/2021   |  |
| PRE-CONSTRUCTION EXTENDED |  |                |                               |             |  |  |
| 4G - FIRST WAVE           | Autopista Conexión Pacifico 1: Ancón<br>Sur - Camilo Cé - Bolombolo  | 49             | 0.73                          | 0%          | Controversy  |  |



## BBVA: 4G's slower execution than the Government

#### BBVA's execution path scenario

(US\$ Billions)

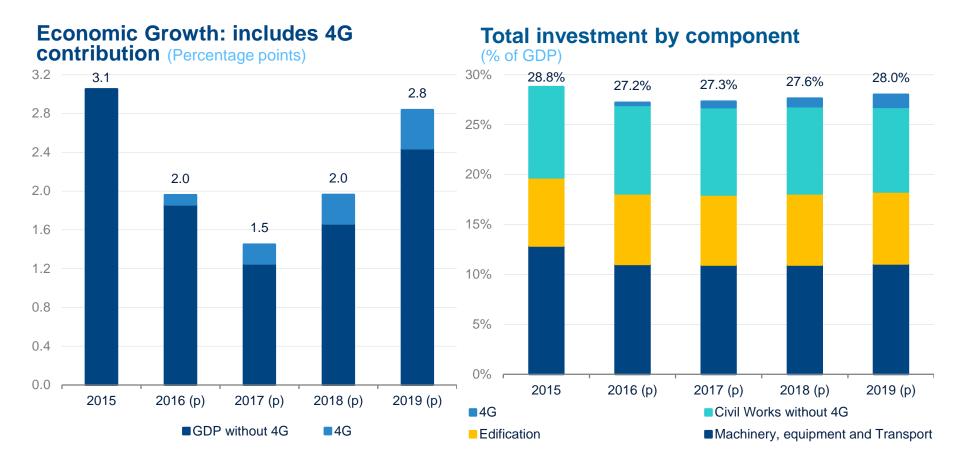


- Possible delays in the financial closing of the next stage of 4G because of the reputation risk associated to Odebrecht
- Odebrecht' scandale could delay the 4G's excecution. Our scenario includes an excecution of 1,17 billions of dollars in 2017 and a peack in 2019
- The Government's scenario is considerably more optimistic in 2017

Source: BBVA Research. Own projections



# 4G: impact on growth



Although 4G works have a significant impact on GDP growth, their amounts are not so high as a proportion of total investment

Source: BBVA Research. Own projections



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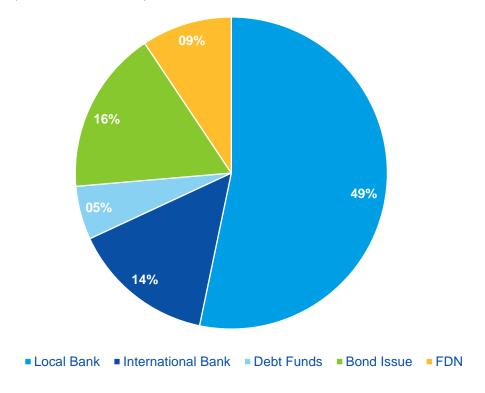
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# Efforts made to diversify funding sources

#### Financing according to the source (8 projects)

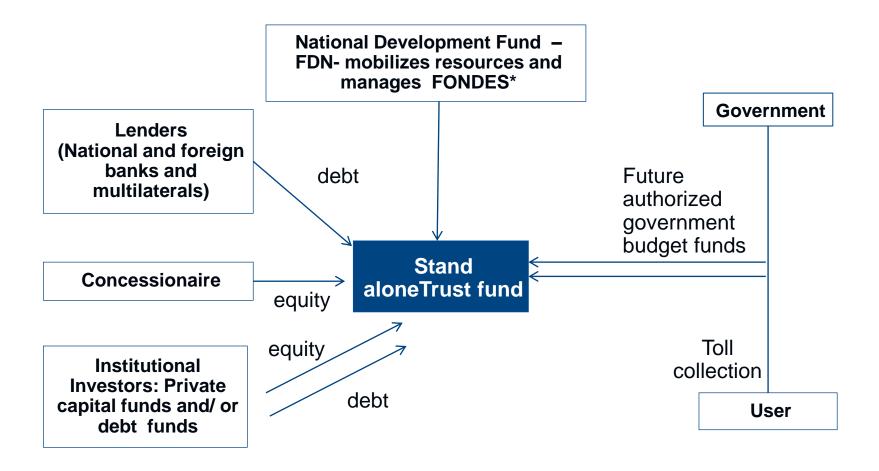
(%, March of 2017)



- Local banks have financed about the 50% of the projects with financial closure
- 7 local banks, 8 international banks, and 2 debt funds have intervene. There have been two bond issues
- Financing in COP from foreign investors is being searched by the FDN



# Efforts made to diversify funding sources





# The investment limit of pension funds in 4G has been increased

#### Private capital funds – FCP – (allowed before 4G)

- Conservative pension fund and programmed retirement: not allowed.
- Moderate pension fund: up to 5% of the fund's total value
- High risk pension fund: up to 7% of the fund's total value
- Long term severance Portafolio: up to 5% of the fund's total value
- Short term severance : not allowed

Debt investment (Decree 816, 2014) Decree 816, April 2014, allows for the investment of pension funds through debt. Private capital funds "will be permitted to invest in a debt incurred on by a concessionaire that has been constituted to develop infrastructure projects under the PPP scheme, (PPP) described in Law 1508, 2012, in a direct or indirect way through an autonomous patrimony, or under a universality. Likewise they will be able to issue credits and purchase debt portfolios, as long as that in both cases these are destined to the financing of the mentioned projects. "

Fuente: BBVA Research



### **Conclusions**

- Colombia is substantially behind in terms of infrastructure
- Progress is being made towards the right direction. 31 projects have been awarded, and the financial closing of 8 projects has been completed, as well as the contractual closing of 23 projects. Nevertheless, some problems persist concerning communities and recent reputation risks,
- For example, some projects have legal gaps when liquidating contracts in advance.
- Concessionaires are trying to divide their participation. The diligence to implement some projects directly depends on the diligence to carry out these divisions.
- Financing from foreign investors is being searched for, To this avail, financing in COP's is being made available.



# This report has been produced by the Colombia Unit

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