BBVA Research



November 13th, 2010

LACEA 2010, Medellín

Section I

The book

Section II

Where were we?

Section III

Where are we?

Section IV

Challenges ahead

The book

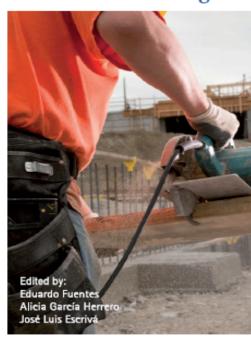
Pension Reforms in Latam: Balance and Challenges Ahead

Section I: The Book



Pension reforms in Latin America

Balance and challenges ahead





Section I

The book

Section II

Where were we?

Section III

Where are we?

Section IV

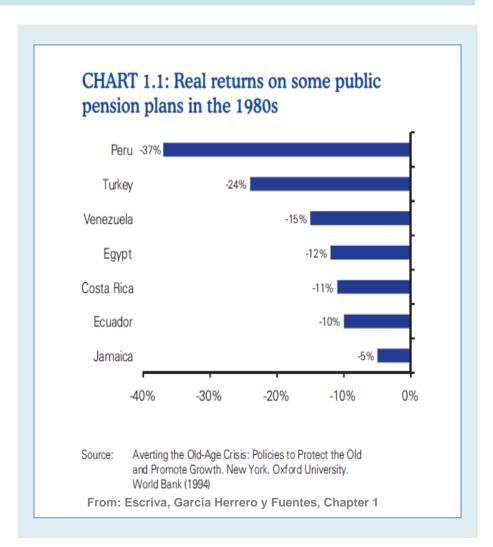
Challenges ahead

PAYG schemes that could not go alone

Pension Reforms in Latam: Balance and Challenges Ahead

Section II: Where were we?

- High benefits
- Low contributions
- Financially unsustainable
- No relation btw contrib./pensions
- High evasion in private and public sect.
- Unrealistic pension parameters (retirement age, years of contribution, contribution rate, etc)
- Low and negative financial returns
- Pension funds were spent for other government activities.
- High administrative costs

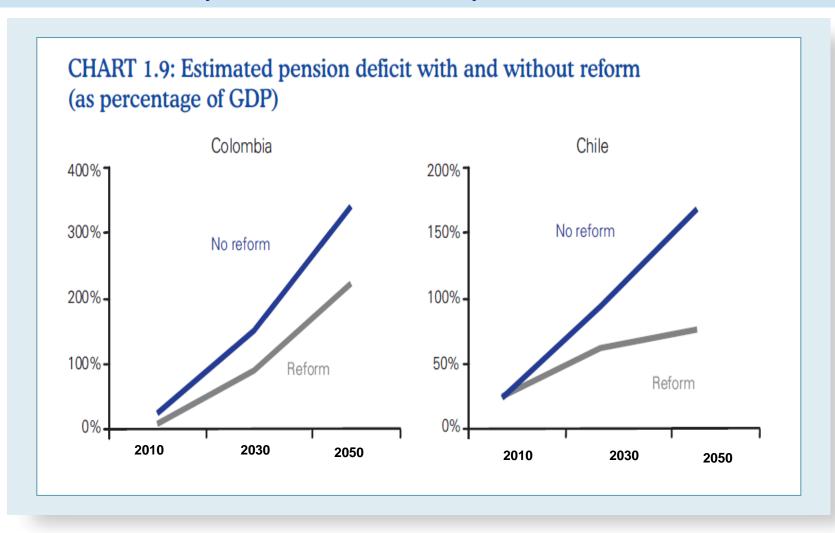


Given all these distortions, changes were necessary

Pension reform key for fiscal sustainability

Pension Reforms in Latam: Balance and Challenges Ahead

Section II: Where were we?



Pension reforms were necessary to build a sound fiscal stance for Latin America.

A very important reform in Latin America

Pension Reforms in Latam: Balance and Challenges Ahead

Section II: Where were we?

TABLE 1.1: Pension reform features and models

Country Substitutive Model	Date of reform	System	Contribution	Benefit	Financial scheme	Administration
Chile Mexico	1981 1997	Private	Defined	Not defined	PIC ^a	Private ^b
Parallel model						
Peru Colombia	1992 1993	Public or Private	Not defined Defined	Defined Not defined	Pay-as-you-go PIC	Public Private ^b

The introduction of a mandatory defined introduction scheme

Section I

The book

Section II

Where were we?

Section III

Where are we?

Section IV

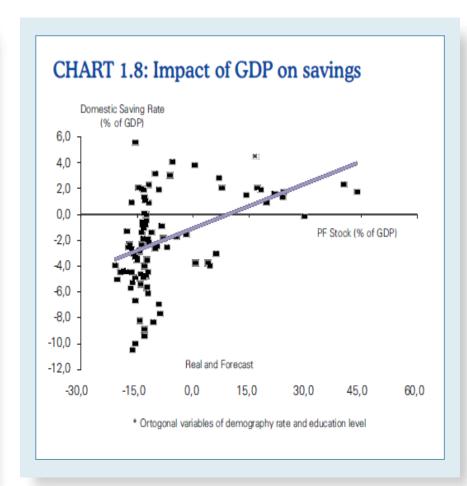
Challenges ahead

Fundamental changes were implemented

Pension Reforms in Latam: Balance and Challenges Ahead

Section III: Where are we?

- Pension Reform in Latam has been fundamental on savings accumulation and sustainable growth.
- Key factor in the consolidation of fiscal, monetary and financial reforms.
- An important foundation for a gradual construction of a well balanced pensions system among benefits, social protection and long term private savings.
- Crucial incorporation of portfolio management experts through the private pension industry.
- Adequate management of risk and return under very well performed regulation and supervision.



Pension reforms in these countries have been a key variable in the increased structural strength of their economies

Excellent performance

Pension Reforms in Latam: Balance and Challenges Ahead

Section III: Where are we?

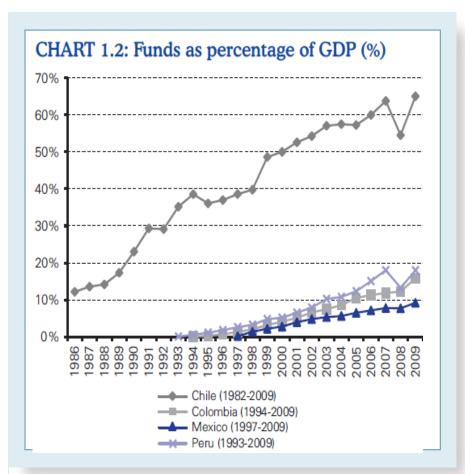


TABLE 1.3: Diversification of holdings by financial instrument (%) (June 30, 2010)

Instruments	Chile	Colombia	Mexico	Peru
Government securities	10,1	42,0	66,0	19,2
Financial	17,3*	5,1	16,0	9,5
Non-financial	11,2*	6,0		11,1
Stocks	14,6	33,5	13,0	30,3
Mutual funds and others	2,4	0,0		3,1
Foreign issues	45,0	11,6	4,0	23,4
Others	-0,6	1,8	1,0	3,4

Source: BBVA Research

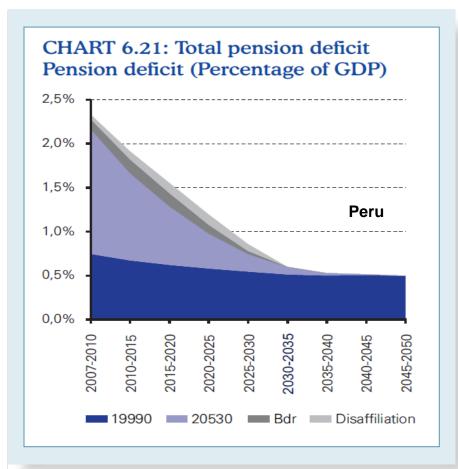
* Fixed-income

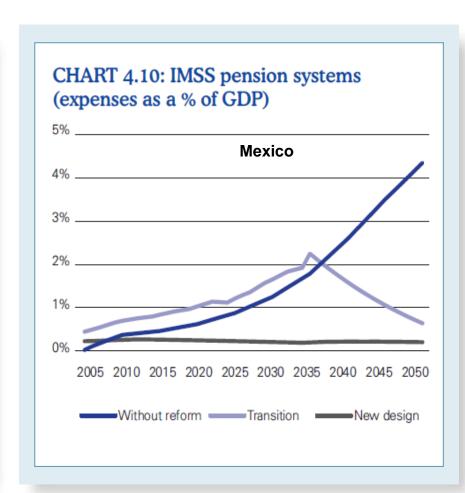
The introduction of specialized managers as well as the introduction of the *multifund* scheme, generated interesting returns and adequate diversification.

Brave decisions on the fiscal side

Pension Reforms in Latam: Balance and Challenges Ahead

Section III: Where are we?



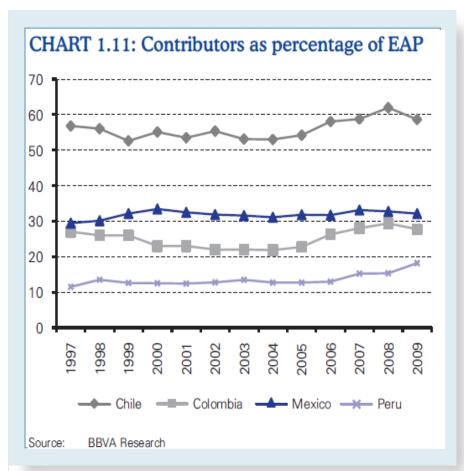


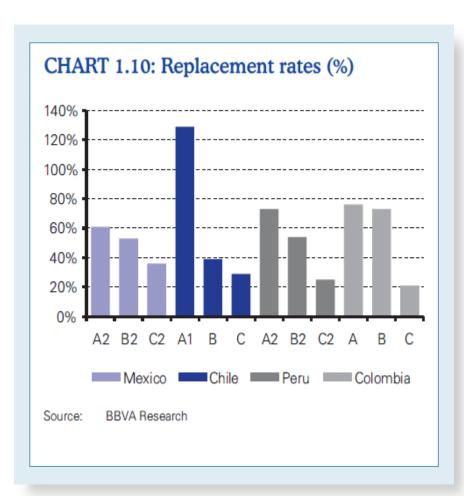
Important reduction in pension expenditures. Political economy in each country conditioned the degree of fiscal consolidation. Actuarial debt as % of GDP: Colombia (150%), Chile (20%), Mexico (91%), Peru (57%).

First steps for increasing pension coverage and providing adequate pensions

Pension Reforms in Latam: Balance and Challenges Ahead

Section III: Where are we?





The defined contribution scheme helped those capable to save. High informality, high unemployment, and poverty limited this capacity in important segments of Latam's population.

Section I

The book

Section II

Where were we?

Section III

Where are we?

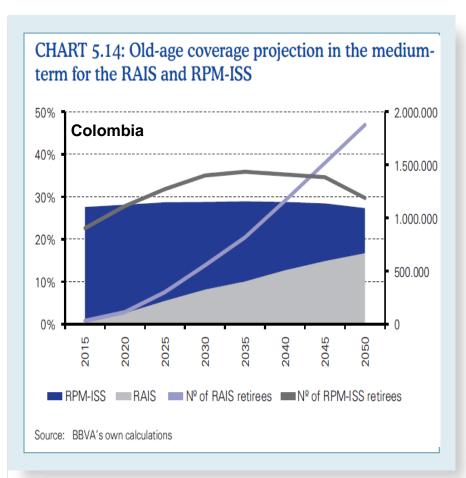
Section IV

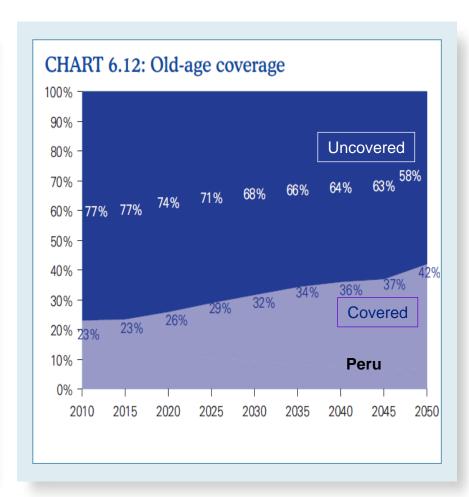
Challenges ahead

The quest for increasing pension coverage

Pension Reforms in Latam: Balance and Challenges Ahead

Section IV: Challenges ahead





Except for the case of Chile, the rest of Latam countries will face serious problems to deliver broad pension coverage. The state needs to find paths to incentivize workers to save and to provide focused assistance to those who are really poor.

Adequate replacement rates

Pension Reforms in Latam: Balance and Challenges Ahead

Section IV: Challenges ahead

Colombia: RAIS Replacement Rates					
2015	2030	2050			
75,5% 68,0%	75,9% 70,7%				
12,6% 2,6%		21,3% 3,7%			
34,0%	41,6%	43,2%			
	75,5% 68,0% 12,6% 2,6%	75,5% 75,9% 68,0% 70,7% 12,6% 17,0% 2,6% 2,7%			

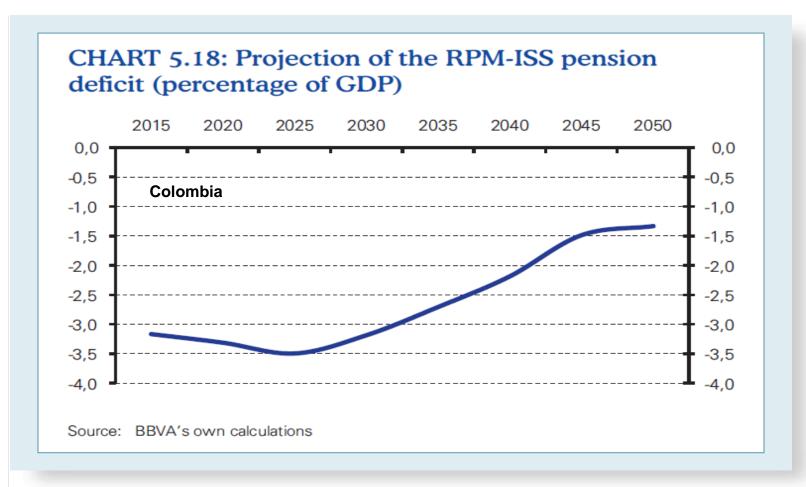
Colombia: RPM-ISS Replacement Rates					
Groups	2015	2030	2050		
A B	92,8% 86,5%	94,0% 87,3%	94,1% 88,9%		
C D	5,4% 1,3%	7,7% 1,6%	8,5% 0,9%		
Average replacement rate ²	46,5%	47,4%	55,6%		

Adequacy of pensions means: (i) a subsistence level for the really poor according to fiscal conditions; (ii) rules related to how much was accumulated (DC or DB); (iii) keep people willing to save; (iv) do not create distortions

To solve pending fiscal problems

Pension Reforms in Latam: Balance and Challenges Ahead

Section IV: Challenges ahead

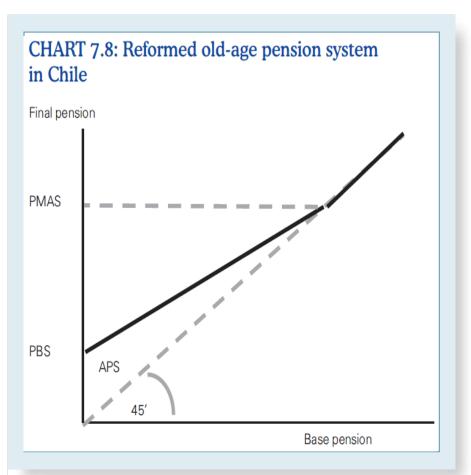


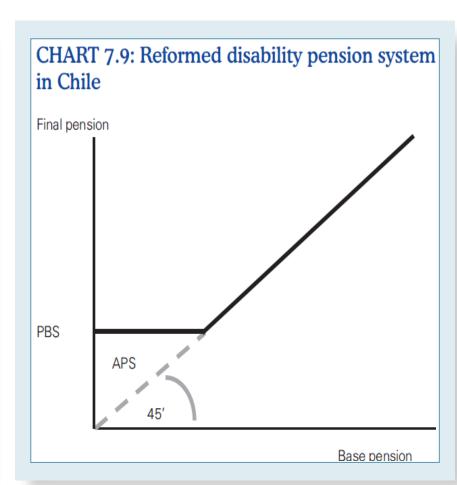
Pension reforms in Colombia during the nineties reduced pension debt from more than 200% to 150%. But the actual burden continues to be high, explained fundamentally by the generous benefits received by some segments (not precisely the poorest).

Non contributory pillar

Pension Reforms in Latam: Balance and Challenges Ahead

Section IV: Challenges ahead





The challenge is to help the "poorest of the poor", avoiding to generate disincentives to whom want to save.

Adequate portfolio investment regime

Pension Reforms in Latam: Balance and Challenges Ahead

Section IV: Challenges ahead

TABLE 3.4: Real return of pension funds (to April 2010) Chile					
	Fund Type A Riskiest	Fund Type B Risky		Fund Type D Conservative	Fund Type E Most conservative
Last 12 months (May 2009 - Apr 2010)	35,42%	26,91%	18,08%	11,44%	5,34%
Anual average in last 36 months (May 2007 - Apr 2010)	-3,03%	-0,91%	0,68%	2,11%	3,69%
Anual average since launch of multifunds (Sep 2002 - Apr 2010)	9,14%	7,33%	6,18%	5,28%	3,83%
Anual average since launch of the system (Jun 1981 - Apr 2010)			9,29%		•
Source: Pension Superintendency.					

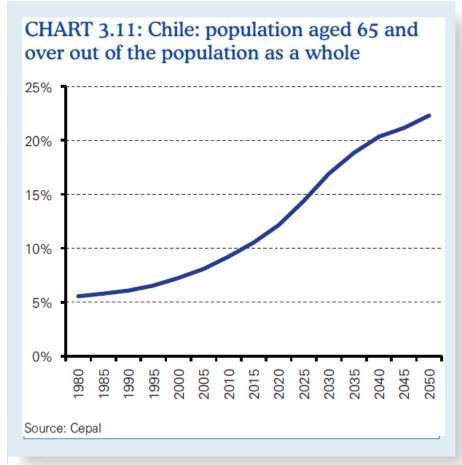
- Excellent result of multifund schemes.
- But there are some aspects that affect the industry: minimum returns+ industry's average return benchmark+reserves for losses.
- · Herd effect.
- What is needed?: Adequate assessment of the performance of pension funds, by establishing a known benchmark for portfolio investments based on long term risks and returns.

A next generation of reforms is needed.

The Pay out phase

Pension Reforms in Latam: Balance and Challenges Ahead

Section IV: Challenges ahead



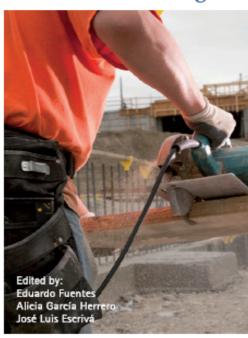
- Rapidly aging population in Latam imposes an urgent necessity to assure adequate delivery in the worker's passive stage.
- Longevitiy risk (how to finance longer life periods?)
- Credit risk (how to avoid life insurance companies from going bankrupt from a bad assessment of new incoming risk?)
- Reinvestment risk (how to assure more long term asset alternatives for adequate investing pension funds in the pay out phase?)

From the cumulative to the pay out phase. Latin America is getting older very fast.

Thank you!

BBVA

Pension reforms in Latin America Balance and challenges ahead





david.tuesta@grupobbva.com

www.bbvaresearch.com